

# **District Council of Orroroo Carrieton**



DISTRICT COUNCIL OF  
**ORROO/CARRIETON**  
Southern Flinders Ranges • Established 1997

## **ANNUAL BUSINESS PLAN AND BUDGET**

**2017-2018**

**ADOPTED**

## INDEX

|   | Page No. |
|---|----------|
| 1. Introduction   | 3        |
| 2. District Profile   | 3        |
| 3. Key Strategic Principles, Functional Areas, Functional Objectives and Projects | 4        |
| 3.1 Key Strategic Principles  |          |
| 3.2 Strategic Functional Areas  |          |
| 3.3 Functional Objectives   |          |
| 3.4 Functional Area Projects  |          |
| 4. Long Term Financial Strategy   | 9        |
| 5. Significant Influences and Priorities  | 11       |
| 6. Continuing Services  | 11       |
| 7. Operating Expenditure – Project Priorities for the Year                        | 13       |
| 8. Capital Expenditure - Project Priorities for the Year                          | 14       |
| 9. Financial Sustainability/Financial Performance Measures                        | 15       |
| 9.1 Operating Surplus Ratio   |          |
| 9.2 Asset Sustainability Ratio  |          |
| 9.3 Net Financial Liabilities & Net Financial Liabilities Ratio                   |          |
| 9.4 Overall Assessment of Councils Financial Sustainability                       |          |
| 10. Non-Financial Performance Measures for 2016-17.                               | 16       |
| 11. Grant Funding   | 17       |
| 12. Funding the Business Plan   | 18       |
| 13. Uniform Presentation of Council Finances                                      | 18       |
| 14. Rating Arrangements 2017/2018   | 19       |
| 15. Consultation  | 25       |
| 16. Contact Details   | 25       |
| 17. Adoption of the Annual Business Plan and Budget                               | 26       |
| Appendix A – Explanation of Uniform Presentation of Finances                      | 30       |
| Appendix B - Statutory Statements   | 32       |
| Appendix C – Summary Of Income And Expenditure By Function                        | 36       |
| Appendix D – Achievements 2016/2017   | 37       |

## 1. Introduction

This Annual Business Plan and Budget adopted by Council at its ordinary meeting held on 26<sup>th</sup> July 2017 outlines Council's strategic focus, planned services, projects and major expenditures for the 2017-2018 Financial Year. The Plan was released for public consultation and after receiving and considering feedback from the Community; Council adopted the Plan and Budget.

The Council during the 2016/2017 year via the programs adopted in the Annual Business Plan has adopted a 5 Year Strategic and Community Plan and integrated Long Term Financial Management and Asset Management Plan. These draft Plans form the basis of the Annual Business Plan and Budget for the 2017-2018 Year.

## 2. District Profile

The District Council of Orroroo Carrieton is located in the mid north of South Australia, approximately 3 hours' drive north of Adelaide and is one hour east of the regional centre of Port Augusta. The District covers an area of 3,300 square km's with a population of 861 people and 1,325 rateable properties. The District is serviced by 1,628km of Council road network, with a majority of roads being unsealed.

The District has two major towns Orroroo and Carrieton with smaller historical locations of Eurelia, Black Rock, Yatina, Pekina, Morchard, Johnburgh and Belton and is situated at the base of the Flinders Ranges. The area is a popular tourism destination for visitors as it has the unique charm and heritage of the 1880's farm settlements.

Orroroo has a range of services that include major hospital health care and professional services, secondary and primary schools, aged care facilities, a variety of community and culture associations, and sporting facilities/clubs that are well supported and extremely competitive.



Location of District Council of Orroroo Carrieton

### **3. Key Strategic Principles, Functional Areas, Functional Objectives and Projects**

#### **3.1 Key Strategic Principles**

The following are the Key Strategic Principles established by Council in the Strategic and Community Plan 2017 – 2022 that provide the basis for all Council activities and projects.

##### **1. Economic and Tourism**

- 1.1 Continued provision of infrastructure to support the agricultural sector, business operations and community needs
- 1.2 Encourage, support, facilitate and partner to ensure residential, industrial, business and commercial development to achieve growth outcomes
- 1.3 Provision of infrastructure to support tourism and economic development initiatives and investment

##### **2. Social and Community**

- 2.1 Support community organisations and events to ensure sustainability and good governance, and maintain local history and heritage
- 2.2 Maintain infrastructure, facilities and services to ensure and support accessibility to essential services and community living options that support community well being
- 2.3 Stabilise and increase population and employment by encouraging business investment and growth; maintaining and developing essential services, and developing and prompting affordable residential living

##### **3. Environmental**

- 3.1 Reduced environmental impact and preservation of natural environment via energy efficiency strategies, hazard reduction and sound environmental policies and practices
- 3.2 Improved waste management, recycling and reuse practices in accordance with Legislative requirements and Government targets
- 3.3 Increase infrastructure to maximise and increase efficiency of stormwater harvesting and reuse

##### **4. Governance, Finance and Advocacy**

- 4.1 Achieve and maintain long term financial sustainability by implementing sound financial management policies, controls, reporting and management plans, and timely asset replacement
- 4.2 Achieve and maintain legislative compliance via sound policy and procedures
- 4.3 Ensure sound governance, leadership, advocacy and organisational development via sound and researched decision making, policies and procedures; training and development, and WHS and risk management

### 3.2 Strategic Functional Areas

The following are the Strategic functional areas that integrate the Strategic and Community Plan with the Annual Business Plan.

The following summarises each functional area:

| <b>Functional Area</b>                          | <b>Functional Responsibilities</b>  |
|---|---|
| <b>Governance, Finance and Asset Management</b> | Governance, Administration, Financial Management, Asset Management, WHS & Risk Management, Rates, Elected Members, Council Office and Buildings, Local Government Associations – Membership and Services, Grants Commission |
| <b>Infrastructure and Services</b>              | Roads, Footpaths, Stormwater Management, Aerodrome, Private Works, Plant and Machinery, Works Depot, Roads Funding – Roads to Recovery  |
| <b>Tourism and Economic Development</b>         | Tourism, Visitor Information, Economic Development  |
| <b>Social and Community</b>                     | Retirement Living, Transport Services, Community Events, Community Organisations, Cemeteries, Public Conveniences, Community Grants, Goyder's Line Gazette  |
| <b>Environment and Sustainability</b>           | Waste Management, Recycling, Fire Prevention/Hazard Reduction, Street Lighting, Natural Resource Management, Environmental Management   |
| <b>Recreation and Culture</b>                   | Sport and Recreation Grounds, Parks and Reserves, Swimming Pool, Sporting Clubs, Library, Heritage and Historical, Community Halls, Council Property – Leases/Licenses  |
| <b>Regulatory Services</b>                      | Dog and Cat Management, Planning, Building, Environmental Health  |
| <b>Business Activities</b>                      | Caravan Park, Private Works, Water Supply, CWMS   |
| <b>Advocacy and Civic Leadership</b>            | Advocate for the betterment and improvement of the community, facilities, essential services, infrastructure, growth and general community well being   |

### 3.3 Functional Objectives

The following are the established objectives for each of the functional areas, with the integrated links to the Key Strategic Principles, Priority and Role and of Council.

| Functional Objectives - Description   | Strategic Links    | Priority | Role                  |
|---|--------------------|----------|-----------------------|
| <b>Governance, Finance and Asset Management</b>   |                    |          |                       |
| Achieve and maintain Long Term Financial Sustainability   | 4.1, 4.3           | High     | Implementer           |
| Maintain sound governance, legislative compliance and financial management  | 4.2, 4.3           | High     | Implementer           |
| Maintain WHS and Risk Management performance standards in accordance with legislation and insurance scheme requirements                 | 4.2, 4.3           | High     | Implementer           |
| Maintain membership of the Local Government Association and Regional Association  | 4.3                | Medium   | Implementer           |
| Ensure and maintain training of elected members   | 4.2, 4.3           | High     | Implementer           |
| <b>Infrastructure and Services</b>  |                    |          |                       |
| Maintain and develop district and township road network within established service levels   | 1.1, 1.3, 2.2,     | High     | Implementer           |
| Maintain and develop footpaths to ensure accessibility to key community facilities and shopping areas                                   | 1.1, 2.2           | High     | Implementer           |
| Maintain aerodrome to meet community and emergency services requirements  | 1.1, 2.2           | High     | Implementer           |
| Maintain stormwater infrastructure to maximise water catchment and re-use   | 2.2, 3.3           | Medium   | Implementer           |
| Maintain plant and machinery to meet the needs of Council operations, within established replacement programs and maintenance standards | 1.1, 2.2, 4.1      | High     | Implementer           |
| <b>Tourism and Economic Development</b>   |                    |          |                       |
| Maintain Visitor Information Outlet   | 1.3                | Medium   | Implementer / Partner |
| Maintain Membership of Regional Development Australia   | 1.2                | Medium   | Partner               |
| Continue to explore economic and tourism development opportunities  | 1.2, 2.3           | Medium   | Facilitator / Partner |
| <b>Social and Community</b>   |                    |          |                       |
| Maintain Addison Court Retirement Units in accordance with legislative requirements and resident needs                                  | 2.2, 2.3           | Medium   | Implementer           |
| Continued support of regional passenger transport service to meet community needs and access to essential services                      | 2.2                | High     | Partner               |
| Continued support of community organisations and events – in-kind, sponsorship  | 2.1                | High     | Partner               |
| Maintain cemeteries within developed standards  | 1.1,               | High     | Implementer           |
| Maintain public conveniences to meet community and visitor needs within developed standards   | 1.1, 1.3, 2.2, 4.1 | High     | Implementer           |
| Maintain Community Grants program to support projects and programs that provide community need  | 2.1                | Medium   | Implementer           |
| <b>Environment and Sustainability</b>   |                    |          |                       |
| Improved waste management practices and recycling   | 3.1, 3.2           | High     | Implementer           |
| Maintain fire prevention and hazard reduction strategies  | 3.1                | High     | Implementer           |
| Maintain sound natural resource management and environmental management policies and procedures   | 3.1, 4.3           | High     | Implementer / Partner |

| <b>Functional Objectives - Description</b>   | <b>Strategic Links</b> | <b>Priority</b> | <b>Role</b>                                  |
|--|------------------------|-----------------|--|
| Maintain and explore options to reduce energy consumption and carbon footprint   | 3.1, 4.3               | Medium          | Implementer / Advocate / Supporter / Partner |
| <b>Recreation and Culture</b>  |                        |                 |  |
| Maintain and upgrade key community and recreational facilities to support community need and development, within developed priorities                      | 2.1, 2.2               | High            | Implementer / Supporter / Partner            |
| Maintain key parks and reserves within standards   | 2.2                    | High            | Implementer                                  |
| Maintain shared community and school library facility  | 2.2                    | High            | Partner                                      |
| Maintain Council property, leases and licences in accordance with lease and licence documentation, policies and procedures                                 | 2.1, 4.2, 4.3          | Medium          | Implementer                                  |
| Maintain preservation of historical records, artefacts and archives  | 2.1                    | Medium          | Implementer / Partner                        |
| Provide support to community sporting organisations through various programs and initiatives to ensure good governance and sustainability – e.g. Star Club | 2.1                    | Low             | Supporter / Facilitator                      |
| <b>Regulatory Services</b>   |                        |                 |  |
| Management of Dogs and Cats within legislative requirements  | 4.2                    | High            | Implementer                                  |
| Undertake food premises inspections in accordance with the Food Act  | 4.2                    | High            | Implementer                                  |
| Process development applications in accordance with legislative requirements   | 4.2                    | High            | Implementer                                  |
| <b>Business Activities</b>   |                        |                 |  |
| Maintain lease of existing caravan park in Orroroo   | 1.1, 1.3               | High            | Partner                                      |
| Maintain the Carrieton water supply network  | 1.1, 2.2               | High            | Implementer                                  |
| Continual providing private works services and out of districts grading contract   | 4.1                    | Medium          | Implementer                                  |
| <b>Advocacy and Civic Leadership</b>   |                        |                 |  |
| Advocate for the betterment and improvement of the Community   | All                    | High            | Advocate                                     |
| Maintain essential services – Health Services, Education, Aged Care  | All                    | High            | Advocate                                     |
| Advocate for increased distribution of Grants Commission – Financial assistance Grants income  | 4.1                    | Medium          | Advocate                                     |

### 3.4 Functional Area Projects

The following are the established Strategic Projects for each of the Functional Areas for the 2017 – 2018 year.

| Projects - Description   | Strategic Links                        | Timeframe   | Role                           | Funding                         |
|--|--|-------------|--------------------------------|---------------------------------|
| <b>Governance, Finance and Asset Management</b>  |  |             |                                |                                 |
| Review all Community Land Management Plans in accordance with legislative requirements and to ensure plans are up to date              | 4.2                                    | 2017/18     | Provider                       | Council                         |
| Investigate and implement shared services with neighbouring and regional Councils  | 1.1, 1.3, 2.2, 3.1, 3.2, 4.1, 4.2, 4.3 | 2017 – 2022 | Provider, Facilitator, Partner | Council / Government            |
| <b>Infrastructure and Services</b>   |  |             |                                |                                 |
| Upgrade of facilities at Orroroo Aerodrome – Terminal Building   | 2.2, 4.1                               | 2017/18     | Implementer                    | Council                         |
| Finalise concept for the upgrade of the Orroroo Heavy Vehicle Bypass   | 1.1, 1.3                               | 2017/18     | Implementer                    | Council                         |
| <b>Tourism and Economic Development</b>  |  |             |                                |                                 |
| Release of Crown Land in Orroroo and develop a multi use precinct for residential, indigenous retirement living and aged care facility | 1.2, 2.2, 2.3                          | 2017 - 2022 | Facilitator / Partner          | Council / Government<br>Private |
| Development of an Industrial/Commercial precinct to incorporate existing and new businesses  | 1.2, 1.3, 2.3,                         | 2017 - 2022 | Facilitator / Partner          | Private / Council               |
| <b>Recreation and Culture</b>  |  |             |                                |                                 |
| Upgrade RSL Building for use a multi purpose community meeting rooms   | 2.2, 4.1                               | 2017/2018   | Implementer                    | Council                         |
| <b>Regulatory Services</b>   |  |             |                                |                                 |
| Update the Dog and Cat Management Plan pursuant to legislative requirements  | 4.2                                    | 2017/18     | Implementer                    | Council                         |
| <b>Business Activities</b>   |  |             |                                |                                 |
| Upgrade storage tanks for the Carrieton Water Supply   | 1.1, 2.2                               | 2017/18     | Implementer                    | Council                         |
| <b>Advocacy and Civic Leadership</b>   |  |             |                                |                                 |
| Orroroo Water Supply Quality Improvement Project   | 1.1, 1.3, 2.2                          | 2018 – 2020 | Advocate                       | Government                      |



#### 4. Long Term Financial Strategy

The following summarises the Long Financial Strategy as established in the Long Term Financial Management Plan that integrates with the Asset Management Plan and forms the basis for the funding of the Annual Business Plan and Budget. The integration of the Financial Strategy ensures that Council's financial sustainability objectives are achieved.

The strategies predominantly target the adverse operating surplus ratio forecast. A by-product of this is the establishment of a cash buffer.

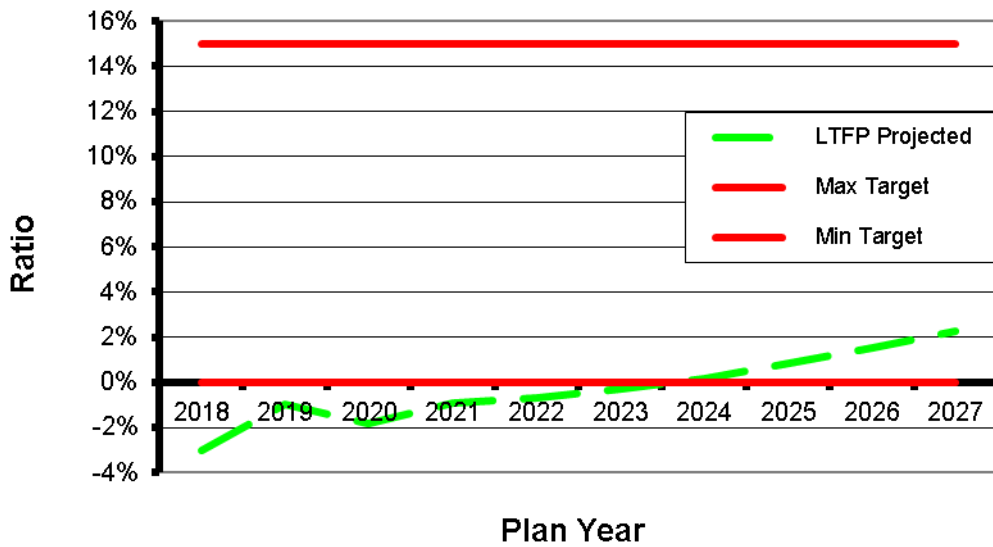
- Increase in rates above CPI of 7% for the 2017-18 year, 5% for 2018-19 year, 3% for 2019-20 and then 1% per annum after that.
- Council will continue to review service delivery to the community to identify any further opportunities to reduce operating costs due to increased operating efficiencies. This will be an ongoing objective for management to ensure the maximum benefit to the community per dollar of rates. Target reductions of 5% & 3% for the 2017-18 & 2018-19 financial years have been built into the plan.
- Council will not undertake any construction of upgraded or new assets over the next 10 years unless either additional revenue and/or expenditure savings are identified that will meet the ongoing operating costs of funding such upgrades. By committing to this strategy, Council will be able to allocate resources to replacing existing assets in a timely manner as well as minimising any increases in operating costs associated with additional assets. Should an upgrade program be agreed to, then a complete rework of the Long-term Financial Plan will be required to confirm Council will remain in a financially sustainable position after the completion of these works.
- Grant revenue will be targeted in a strategic manner. This means that grant revenue to build new assets would only be pursued and accepted if the new assets were deemed to have strategic significance, particularly if additional funding was to be contributed by Council. Where an operating grant is sought and additional Council funds are required to be contributed, then careful consideration will be given to long-run benefits and costs. This will ensure activities that may better fit Council's strategic objectives are not being delayed in lieu of the activity being funded by the grant.
- The Long-term Financial Plan will be revised as part of the Annual Business Planning process each year.

The following demonstrates the impact of the above financial strategy; in particular the impact points 1 & 2 will have on Councils long-term financial sustainability assessment.

#### **Financial Indicators reflecting the Financial Strategy**

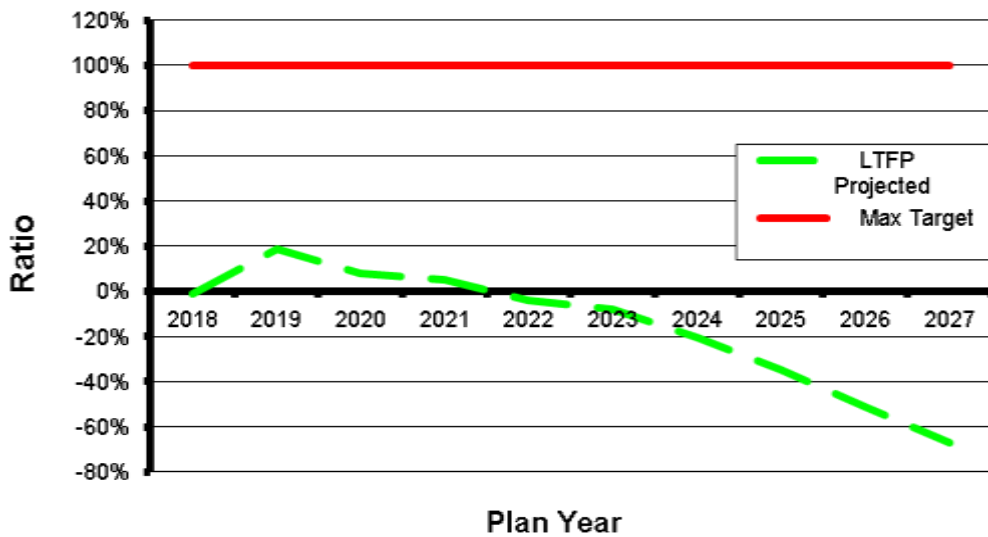
##### ***Operating Surplus Ratio***

Gradually moves into surplus by the 2023 financial year. Achieving and maintaining this result would ensure the Council's long-term financial sustainability.



**Net Financial Liabilities Ratio**

The negative result indicates Council is in a Net Financial Assets situation i.e. it has a cash and investments greater than the level of any debt and other liabilities. This indicator is now at Council’s desired level and demonstrates that other than the existing credit foncier debt no additional debt should be required throughout the life of the plan if the financial strategies are successfully implemented.



**Council’s Financial Sustainability Assessment after Implementing the Financial Strategy**

The above key financial indicators now point to Council operating in a sustainable manner over the life of the plan.

The Operating Surplus Ratio indicates Council is covering its operating expenses including depreciation over the life of the plan.

The plan funds capital renewal requirements as calculated based on Councils existing asset data. The Asset Sustainability Ratio demonstrates that Council is replacing its infrastructure in a timely manner.

The Net Financial Liabilities Ratio indicates that no additional debt (other than the pre-existing credit foncier debt which will be paid off by 2021) will be required at any stage throughout the 10 years of the plan and that Council will have a cash buffer of \$2.5M by 2027. The smallest forecast cash at bank position is \$200k in the 2018-19 financial year.

A number of capital projects have been funded over the first five years of the plan with capacity to take on extra projects also being created for the last 5 years of the plan.

It is intended to update the long-term financial plan annually as part of the annual business planning process.

## 5. Significant Influences and Priorities

A number of significant factors have influenced the preparation of the Council's 2017/18 Annual Business Plan. These include:

- Council's current financial position and Long Term Financial Management Strategy
- Consumer Price Index/Local Government Price Index increases on existing goods and services of 2.1% for the year (March quarter 2017)
- Requirements to maintain and improve infrastructure assets to sustainable standards
- Service delivery needs for the community
- State/Commonwealth grant funding not keeping pace with the increased costs
- Facilitating the future financial sustainability of Council by ensuring the financial operations remain within policy targets adopted for such purpose
- Provision of sufficiently qualified experienced and trained staff
- The need to establish sound Strategic Plans and policies to achieve long term sustainability

## 6. Continuing Services

The services provided by Council are separated into three categories being Mandatory, Traditional and Elective, with the table illustrating the allocation of services against the three categories.

**Mandatory:-** Services that are either required by legislation or required for operations

**Traditional:-** Services that are traditionally provided by Council to service the community needs

**Elective:-** Services that are provided based on previous community demands or request that over and above the traditional services provided by Council

| <b>Function</b>             | <b>Mandatory</b>                    | <b>Traditional</b>                           | <b>Elective</b>  |
|-----------------------------|-------------------------------------|--|--|
| <b>Administration</b>       | Administration General              | Council House                                |  |
|                             | Governance                          |  |  |
|                             | Financial Management                |  |  |
|                             | Payroll                             |  |  |
|                             | WHS & Risk                          |  |  |
|                             | Rate Administration                 |  |  |
|                             | Asset Management                    |  |  |
|                             | Elected Members                     |  |  |
| <b>Community Services</b>   | Cemeteries                          | Northern Transport Passenger Service         | Addison Court  |
|                             |                                     | Public Conveniences                          | Goyder's Line Gazette / Website                        |
|                             |                                     |  | TV & Communication Towers                              |
|                             |                                     |  | Community Events                                       |
|                             |                                     |  | Community Grants Program                               |
| <b>Culture</b>              |                                     | Community Library                            |  |
|                             |                                     |  | Heritage - Historical Society & early Settlers Cottage |
|                             |                                     |  |  |
|                             |                                     | Community Halls - Carrieton & Orroroo        |  |
| <b>Economic Development</b> |                                     |  | Tourism  |
|                             |                                     |  | Visitor Information Centre                             |
|                             |                                     |  | Membership Fees - RDA                                  |
| <b>Environment</b>          | Fire Prevention / Hazard Management | Waste Management - Landfill                  | Cropping   |
|                             |                                     | Weed Spraying                                |  |
|                             |                                     | Waste Management - Collection                |  |
|                             |                                     | Recycling Depot                              |  |
|                             |                                     | Drum Muster                                  |  |
|                             |                                     | Street Lighting                              |  |
|                             |                                     | Main Street Services                         |  |
|                             |                                     | Environment - General Expenses               |  |
| <b>Recreation</b>           |                                     | Orroroo Recreation Grounds                   |  |
|                             |                                     | Parks & Gardens (Lions Park, Parklands etc.) |  |
|                             |                                     | Swimming Pool - Orroroo and Carrieton        |  |
|                             |                                     | Sport and Recreation - Other                 |  |
| <b>Regulatory Services</b>  | Dog & Cat Management                |  |  |
|                             | Development                         |  |  |
|                             | Environmental Health                |  |  |
| <b>Transport</b>            |                                     | Roads - Sealed Maintenance - Rural           |  |
|                             |                                     | Roads - Sealed                               |  |

|                                       |   |   |                              |
|---------------------------------------|---|---|------------------------------|
|                                       |   | Maintenance - Town Street                     |                              |
|                                       |   | Roads - Unsealed Maintenance & Patrol Grading |                              |
|                                       |   | Footpaths & Kerbing                           |                              |
|                                       |   | Flood Damage                                  |                              |
|                                       |   | Aerodrome - Orroroo and Carrieton             |                              |
| <b>Business Activities</b>            |   |   | Caravan Park                 |
|                                       |   |   | Private Works - General      |
|                                       |   |   | Private Works - Out of Areas |
|                                       |   |   | Water Supply - Carrieton     |
| <b>Plant and Machinery</b>            |   | Plant and Machinery                           |                              |
| <b>Depot and Indirect Expenditure</b> |   | Depot - Orroroo & Carrieton                   |                              |
|                                       | Works Administration and Indirect Costs |   |                              |

## 7. Operating Expenditure - Project Priorities for the Year

The following summarises the Operational Projects for the year and the allocated budget.

| Project  | Description  | Amount         |
|--|--|----------------|
| <b>Governance, Administration and Compliance</b> |  |                |
| Sale of Land for Non Payment of Rates            | Process to issue notices under Section 184 of the Local Government Act for the Sale of Land for Non Payment of Rates | 20,000         |
| <b>Community Services</b>                        |  |                |
| Orroroo Public Toilets                           | Maintenance of Buildings as per identified maintenance schedule and Asset Management Plan                            | 7,700          |
| <b>Cultural</b>                                  |  |                |
| Orroroo Memorial Hall                            | Maintenance of Buildings as per identified maintenance schedule and Asset Management Plan                            | 13,400         |
| <b>Economic Development</b>                      |  |                |
| Tourism Signage Project                          | Implementation of interpretive signage on key buildings within Second Street Orroroo                                 | 5,000          |
| <b>Environment</b>                               |  |                |
| Orroroo Landfill                                 | Construction of new general waste cell and green waste mulching (Orroroo/Carrieton)                                  | 22,000         |
| Waste Management Study                           | Completion of Waste Management Feasibility Study   | 6,000          |
| <b>Community, Recreation and Social</b>          |  |                |
| Carrieton Town Entrance Wall                     | Contribution towards the completion of the Town Entrance Wall project to cover cost of foundation and lighting       | 5,000          |
| Orroroo Swimming Pool                            | Swimming Pool liner repairs  | 50,000         |
| <b>Infrastructure and Services</b>               |  |                |
| Heavy Vehicle Bypass Concept Designs             | Finalise design concepts   | 2,000          |
| <b>Total Projects</b>                            |  | <b>131,000</b> |

## 8. Capital Expenditure - Project Priorities for the Year

The following summarises Capital Projects for the year and allocated budget.

| Item   | Amount \$          | Comment  |
|--|--------------------|--|
| Council House  | 11,700             | Re-roof shed and construct new rear porch and verandah   |
| RSL Building   | 40,000             | Redevelop the RSL Building into a multi purpose meeting and function room  |
| <b>Road Re-Sheeting and Reseal Capital Works</b>       | 520,400            |  |
| Bullyacre Road   | 50,000             | Works in accordance with Road Asset Management Plan and Road Service Level Standards<br><br>Note: Additional roads are carried over from the 2016/18 year that include:<br>Booloroo Springs Road<br>O'Dea Road<br>Johnburgh Road |
| Morchard (Hammond) Road                                | 30,000             |  |
| Kilmore Road   | 20,000             |  |
| Morchard Road (Shephards)                              | 20,000             |  |
| Minburra Road  | 43,800             |  |
| Orroroo North Terrace – Reconstruct/Reseal             | 50,000             |  |
| Bouda Hutt Road  | 76,000             |  |
| Morchard Road  | 33,500             |  |
| Pamatta Road   | 27,400             |  |
| Railway Terrace (Black Rock)                           | 5,000              |  |
| Fourth Street (Black Rock)                             | 1,700              |  |
| Treehaven Road   | 20,000             |  |
| Belton Road  | 75,000             |  |
| Pekina Black Rock Road                                 | 48,000             |  |
| McCallum Road  | 20,000             |  |
| <b>Road Sealed Reconstruction – Price Maurice Road</b> | 616,156            | Reconstruction of Stage 1 of failed section of Road, with funding to be received from SLRP of \$414,920  |
| <b>Orroroo Aerodrome – New Terminal Building</b>       | 10,000             | Demolish old building and replace with a small purpose built building.   |
| <b>Plant and Machinery Purchases</b>                   | 510,000            | In accordance with Plant and Machinery Replacement Program   |
| • Grader   | 400,000            | Replaces two existing graders  |
| • Multi Combination Roller                             | 110,000            | Replaces existing roller   |
| Carrieton Water Supply – New Tanks                     | 20,550             | Replace existing tanks   |
| <b>Total Capital Expenditure</b>                       | <b>\$1,728,806</b> |  |

Note: The above capital expenditure is incurred in replacing Council's existing assets. No new assets are planned to be constructed in the 2017-18 year.

## 9. Financial Sustainability/Financial Performance Measures

All Councils pursuant to the Local Government Act 1999 are required to develop and maintain Long Term Financial Management Plans and Asset Management Plans to ensure sound strategic planning principles to assist with decision making are in place.

Council is committed to ensuring its long term financial sustainability. Council's financial sustainability is dependent on ensuring that, on average over time, its expenses are at least matched by its revenue. In addition, capital expenditure on existing infrastructure and other assets should be optimised in accordance with the Infrastructure and Asset Management Plan so as to minimise whole-of-life-cycle costs of assets.

### 9.1 Operating Surplus Ratio (OSR)

"Is Council covering its operating expenditure and depreciation charge from its operating revenue?"

Operating Surplus Ratio expresses the operating surplus (deficit) as a percentage of general and other rates. A result of greater than 0% would indicate that Council is covering its operating expenditure and depreciation charge from its operating revenue. This is not the situation at present. Council is in an operating deficit situation; however with the implementation of the Financial Strategy the deficit position is significantly improved.

**The operating surplus ratio from the proposed budgeted activity for the year is a deficit of (3%). This result arises because operating income is budgeted to be \$85k less than Council's operating expenses for the year.**

Readers are referred to Section 4 – Long Term Financial Strategy of this report for a summary of how the Key Financial Indicators (KFI's) trend as a result of the financial strategy being implemented.

### 9.2 Asset Sustainability Ratio (ASR)

"Is Council replacing its assets at the same rate the assets are wearing out?"

The Asset Sustainability Ratio indicates whether the Council is renewing or replacing existing non-financial assets at the same rate as its overall stock of assets is wearing out.

The ratio is calculated by measuring capital expenditure on renewal and replacement of assets relative to Council's Asset Management Plan.

**A result in the range of 90% to 110% would indicate that Council is replacing its assets in a timely manner. The forecast asset sustainability ratio for the 2017-18 is 100% which indicates that sufficient funds have been allocated to replace assets in the 2017-18 financial year.**

### 9.3 Net Financial Liabilities and Net Financial Liabilities Ratio

"Does Council have a manageable level of debt and other liabilities when considering its available revenue and other cash reserves?"

Net financial liabilities is a comprehensive measure of the indebtedness of the Council as it includes items such as employee long-service leave entitlements and other amounts payable as well as taking account of the level of Council's available cash and investments. Specifically, Net Financial Liabilities equals total liabilities less financial assets, where financial assets for this purpose includes

cash, cash equivalents, trade and other receivables, and other financial assets, but excludes equity held in Council businesses, inventories and land held for resale. The following table sets out revised estimates as at 30 June 2018:

| <b>Calculation of Net Financial Liabilities</b>                        | <b>Estimated<br/>30/06/18<br/>\$,000</b> |
|--|--|
| Gross borrowings   | 292                                      |
| Less: Cash and investments   | 871                                      |
| <b>Equals: Net debt</b>  | <b>(579)</b>                             |
| Add: Trade and other payables  | 130                                      |
| Add: Provisions for employee entitlements and Independent Living Units | 529                                      |
| Less: Trade and other receivables                                      | 109                                      |
| <b>Equals: Net financial liabilities</b>                               | <b>550</b>                               |
| <b>Net Financial Liabilities Ratio</b>                                 | <b>-1%</b>                               |

A result in the range of 0% to 100% indicates that Council has a manageable level of Net Financial Liabilities.

#### **9.4 Overall Assessment of Council's Financial Sustainability (based on the above ratios)**

The above ratios indicate that the proposed Annual Business Plan and the associated Budget that underpins it, is financially sustainable over the following 12 months in accordance with the Long Term Financial Management Plan and Strategy.

The operating deficit situation is improving and will continue to improve in the long term in accordance with the Long Term Financial Management Plan and Financial Strategy as per Section 4. The financial strategy ensures that Council achieves an operating surplus on an ongoing basis.

The target Asset Sustainability Ratio of 100% is within an acceptable range.

Council's Net Financial Liabilities are at an acceptable level and is in accordance with the Long Term Financial Management Plan and Financial Strategy.

## **10. Non-Financial Performance Measures – 2017/18**

In addition to the legislative financial performance measures, Council is required to develop non-financial performance measures. The following are the strategic measures integrated in the Strategic and Community Plan 2017 - 2022:

- Implementation of Key Strategic Principles
- Completion of operating and capital projects within established timeframes



- Completion of operating and capital projects and key services delivered to the community in accordance with developed standards and outcomes
- Legislation compliance associated with key measures including Adoption of Annual Business Plan and Budget, Review of Budgets, Preparation and Adoption of Annual Financial Statements, Adoption of Annual Report, and Preparation of Council meeting Agendas and Minutes

## 11. Grant Funding

Local Government receives the following main ongoing types of grant funding:

### **General Purpose & Local Roads Financial Assistance Grants (Federal)**

Council has complete discretion as to expenditure of funds received.

Council's 2017/18 budget assumes that four quarterly installments of Federal Government financial assistance grants (both general purpose and local roads components) will be received.

### **Supplementary Road Funding (Federal)**

The funding program has been reintroduced as of 1<sup>st</sup> July 2017 by the Federal Government for South Australian Councils to assist with maintaining local road networks. Council has full discretion as to the expenditure of the funds received.

### **Roads to Recovery Grants (Federal)**

While funds received are to be spent on road projects, Council has complete discretion on whether such spending is on maintaining, renewing or upgrading roads.

The Federal Government is proposing to continue to pay additional installments of Roads to Recovery Grant funding in 2017/18 on top of the normal annual allocation, which is illustrated in the below table.

| <b>Grant Funding – Operating/Ongoing</b>            | <b>Amount<br/>\$,000</b> |
|---|--------------------------|
| Local Roads (Grants Commission)                     | 250                      |
| General Purpose (Grants Commission)                 | 980                      |
| Supplementary Road Funding                          | 120                      |
| Roads to Recovery (Standard annual allocation)      | 182                      |
| Roads to Recovery (Additional Payment in 2017/2018) | 182                      |
| <b>Total Operating Grant Funding</b>                | <b>1,714</b>             |

### **Capital Grants for Renewal of Assets**

In addition to the above ongoing grants received, the Annual Business Plan and Budget includes a capital grant via the Local Government Special Local Roads Program for the reconstruction of the Price Maurice Road – Stage 1. **The funding included is \$415k.**

## **12. Funding the Business Plan**

An operating deficit of \$85k is being forecast for 2017-18. The operating deficit measures the difference between operating revenue and expenses for the period. The Council's long-term financial sustainability is dependent on ensuring that, on average over time, its expenses are less than its revenue, in accordance with the Long Term Financial Management Plan and Financial Strategy.

Council's revenue in 2017-18 includes \$1,103k proposed to be raised from general and other rates. This is based on an increase of 9%, being 7% plus indexation in accordance with the Long term Financial Management Plan and Financial Strategy included at Section 4 – Long Term Financial Strategy. There is little forecast growth expected for the region. Accordingly no increases to rates revenue have been factored in for growth.

Other sources of proposed revenue for the Council are:

- User charges and commercial revenue
- Statutory charges set by State Government
- Grants
- Other revenue.

## **13. Uniform Presentation of Council Finances**

The Uniform Presentation of Council Finances together with the results of the Key Financial Indicators provides a summarised report that focuses on Council's finances at a strategic level.

Readers are strongly encouraged to take the time to comprehend how this report is structured and what the implications of the various lines of this report are for the Key Financial Indicator calculations. Definitions and examples of the key components of this report are included in the glossary at the end of this document.

The Summary of Financial Position report highlights the operating surplus/(deficit) measure which is considered the most critical indicator of a Council's financial performance.

The last line, or rather the result of this report, is the movement in Net Financial Liabilities (Net Lending/Borrowing) for the year based on Council's planned capital and operating budgets for that year.

Achieving a zero result on the net lending/(borrowing) measure in any one year essentially means that the Council has met all of its expenditure (both operating and capital) from the current year's income (with income including amounts received specifically for new/upgraded assets).

| <b>UNIFORM PRESENTATION OF FINANCES</b>                           | <b>Forecast<br/>2017</b> | <b>Budget<br/>2018</b> |
|---|--------------------------|------------------------|
|   | <b>\$,000</b>            | <b>\$,000</b>          |
| Operating Revenue   | 2,791                    | 3,160                  |
| less Operating Expense  | 3,131                    | 2,943                  |
| <b>Operating Surplus/(Deficit) before Capital Amounts (a)</b>     | <b>(340)</b>             | <b>217</b>             |
|   |                          |                        |
| <b>less Net Outlays on Existing Assets</b>                        |                          |                        |
| Capital Expenditure on renewal and replacement of Existing Assets | 1,057                    | 1,113                  |
| less Depreciation, Amortisation and Impairment                    | (980)                    | (980)                  |
| less Proceeds from Sale of Replaced Assets                        | (50)                     | (145)                  |
| <b>Net Outlays on Existing Assets (b)</b>                         | <b>27</b>                | <b>(12)</b>            |
|   |                          |                        |
| <b>Less Net Outlays on New &amp; Upgraded Assets</b>              |                          |                        |
| Capital expenditure on New & Upgraded Assets                      | 0                        | 616                    |
| Less amounts specifically for new or upgraded assets              | (239)                    | (415)                  |
| <b>Net Outlays on New &amp; Upgraded Assets (c)</b>               | <b>(239)</b>             | <b>201</b>             |
|   |                          |                        |
| <b>Net Lending/ (Borrowing) for Financial year (a)+(b)+(c)</b>    | <b>(128)</b>             | <b>28</b>              |

The above data indicates that Council's cash outlays are less than its cash inflows, overall Net financial liabilities are expected to increase by \$28k.

A full explanation of the components to the above Uniform Presentation of Finances is contained in Appendix A.

#### **14. Rating Arrangements 2017/2018**

##### **What are Council Rates**

Council Rates are a key source of funding for Council Services that are levied as a tax on properties in accordance with the provisions of the Local Government Act 1999. Rates are not a service or user charge, consequently, some property owners, may choose not to use a service but nevertheless make a contribution through their rates. As rates are levied on the value of property, those owning higher valued properties pay more than those in lower valued properties.

### **Capital Value as a basis for Rating**

The Council has adopted the capital value method to value properties in its area in common with most other South Australian Councils. This method values the land and all of the improvements on the land. While no valuation method is considered perfect for rating purposes, however the capital value method is considered to be the most equitable as it is a measure of relative wealth in the community. As a measure of wealth it most closely reflects the capacity to pay by property owners.

It accords with the taxation principle that people should contribute to the community social and physical infrastructure in accord with their capacity to pay as measured by property wealth.

Other valuation methods available are site value [value of land only] and annual value [value of rental potential of property]. These are not considered appropriate in the Orroroo Carrieton District

### **Adoption of Valuations**

To ensure independency of valuations, Council has continued to adopt the valuations made by the South Australian Valuer General, in accordance with Section 167(2)(a) of the Local Government Act 1999.

Pursuant to Section 167(3)(a)(i) of the Local Government Act, Council, has adopted the most recent capital valuations provided by the Valuer General applied to land within the Council area to be used as the basis for calculating rates.

For the financial year ending 30 June 2018, the most recent capital valuations for the Council area total **\$193,398,520**, of which approximately **\$185,709,640** is rateable.

Should any ratepayer be dissatisfied with a property valuation then they will be able to make an objection to the State Valuation Office in writing within 60 days of receiving notice of valuation, explaining the basis for the objection, provided that ratepayer has not previously received a notice of this valuation under the Local Government Act in which case the objection period is 60 days from the receipt, and previously had an objection to the valuation considered by the State Valuation Office for the current financial year.

The State Valuation Office may be contacted at the Office of the Valuer General,

GPO Box 1354, Adelaide, SA 5001, E-mail [lsg.objections@sa.gov.au](mailto:lsg.objections@sa.gov.au) and or Telephone 1300 653 346.

The lodgment of an objection does not change the due date for the payment of rates and must be paid in accordance with the Rate Notice until otherwise notified by the Council.

### **Setting Rates**

Apart from the need to ensure sufficient revenue to meet its expenditure needs, the Council is mindful of the impact and affordability of rates to the Community, both residential and business, and regularly makes comparison of its rates across Council areas.

Factors that influence decision making - The Council uses the Local Government Cost Index and CPI as at 31 March each year as its benchmark of movements in the

Community's capacity to pay and endeavors to contain the rate increase to around this level, subject to significant cost pressures or income losses that cannot be otherwise accommodated, or service level increases desired by the Community.

### **Categories of Rates**

General Rates: Council intends to raise a total of **\$937,400** in general rate revenue.

Council, having taken into account the general principles of rating in Section 150 of the Local Government Act 1999, and the requirements of Section 153 (2) the Local Government Act 1999 and pursuant to Section 152 (1)(c) of the Local Government Act 1999, declares that the general rate in respect of rateable land within the council area for the year ending 30 June 2018 will be a rate consisting of two components

- (a) one being the value of the rateable land
- (b) the other being a fixed charge

That pursuant to Section 153 (1)(b) and 156 (1)(b) of Local Government Act 1999, determines that the following rates for the year ending 30 June 2015, be declared on rateable land within its area, based up on the capital value of the land.

- (b) **0.003968** cents in the dollar for land located within the Council area.

### **Fixed Charges**

As a component of total rate income the Council has adopted a fixed charge that will be uniformly paid by each ratepayer and to assist in forming an equitable total rate for each property. The fixed charge shall apply to all rateable properties, unless the principal ratepayer has applied for and been granted the benefit of a Single Farm Enterprise, then only one fixed charge is applied to that Farm Enterprise. The fixed charge shall be levied against the whole of an allotment [including land under a separate lease or license]

One fixed charge is levied against two or more pieces of adjoining land [whether intercepted by a road or not] if they are owned by the same owner and occupied by the same occupier. The fixed charge of **\$252.00** will apply, being the same charge as declared for the previous year, thus being a 0% increase.

### **Service Charges – Waste Management Collection**

Council proposes to raise approximately **\$132,000** in service charges to recover costs associated with the kerb-side waste and recycling collection services. Council will collect this charge through an annual service charge to all residences and businesses in the Council area where a refuse collection is provided.

The Council intends to charge **\$348.00** per household, for each property provided with the waste management collection service. An additional Service Charge of **\$80.00** is applied for each additional bin collected from the property for which the service is provided. The declared charge is the same as the previous year, thus being a 0% increase.

### **Natural Resource Management Levy**

The Council's 2017/18 Rating Strategy provides for the collection of any Natural Resource Management Levy plus any administration costs associated with the collection of the Natural Resource Management Levy on behalf of the Northern and Yorke Natural Resource Management Board. The Rating Strategy provides for the distribution of any Natural Resource Management Levies that are collected less any administration costs

incurred by the District Council of Orroroo Carrieton, in the collection of the levy, to the Northern and Yorke Natural Resource Management Board.

As a direct result of recent structural changes to the NRM Boards and the reduction in operational subsidy received from the State Government, the amount required to be collect by way of the Levy has increased by 8.72%. It is emphasized that Council has no direct input into the determination of the levy to be collected, as it remains a decision made by the NRM Board and the Department of Environment, Water and Natural Resources.

The declared amount to be collected during the 2017/2018 year is \$33,562, being an increase of \$2,786 above the 2016/2017 Levy amount of \$31,954.

Therefore, the Council, pursuant to and in accordance with Section 154 of the Local Government Act 1999 and Section 95 of the Natural Resources Management Act 2004, for the purpose of reimbursing amounts contributed to the Northern and Yorke Natural Resource Management Board, declare the amount of **\$33,562** is to collected as a separate rate of **0.00018** cents in the dollar for the year ending 30 June 2018.

### **Impact Statement**

The Council is proposing that the total rate revenue, fixed charges, and Service Charges, exclusive of the NRM Levy, generated in the 2017/18 budget will need to be approximately \$1,069,400. This is a \$ increase of \$77,400 or **7.8%** over the total 2016/17 rate revenue raised.

**Average impact to householders with a house with a Capital Value of \$180,000 in Orroroo is a \$58.24 or a 6.4% increase in rates.**

### **Business Impact Statement**

Council has considered the impact of rates on all forms of business and industry within the Community including primary production. In considering the impact the Council considered,

- The elements of Council's development and the equity of the distribution of the rate burden between ratepayers
- Council's policy on facilitating local economic development and current local, state and national economic conditions
- Specific Council projects for the coming year and specific infrastructure maintenance issues that will solely or principally benefit businesses and primary producers
- Any specific issues faced by our community, the budget for the 2015/16 financial year and the impact of rates in the community

**Average impact to a single farm enterprise holding with a Capital Value of \$1,800,000 is a \$581.40 or a 8.52% increase in rates.**

### **Payment of Rates – Quarterly Billing**

Payment of rates may be made in quarterly installments due in September, December, March and June each year. Rate notices will be issued prior to each quarterly installment.

Payment methods are described on the reverse of the rate notice

### **Seniors Postponement of Rates**

Residential property owners with a Seniors Card may apply to postpone payment of rates until the property is sold. Postponed Rates are a charge on the land. Statutory interest will continue to be charged on Postponed Rates but will be payable on sale of the property

### **Remissions, Discretionary Rebates and Rebates**

The Local Government Act 1999 enables Council to grant discretionary rebates up to 100% for land used for the purposes of a community benefit.

### **Concessions**

In the past, the State Government funded some concessions on Council rates. These concessions were formerly available to the holders of pensioner concession cards, veterans, low-income earners, unemployed, students, and self-funded retirees. However, these concessions were all abolished by the State Government with effect from 30 June 2015.

From 1 July 2015, the State Government elected to replace these concessions with a single “cost-of-living concession” provided directly to those entitled. Those who receive this concession can decide whether to use it to offset part of their Council rates, or for other purposes.

### **Payment of Rates**

Rates may be paid by way of four quarterly installments with the due dates being **15<sup>th</sup> September 2017, 15<sup>th</sup> December 2017, 15<sup>th</sup> March 2018 and 15<sup>th</sup> June 2018.**

Rates may be paid,

- in person at the Council Office during business hours
- by mailing a cheque or money order to the District Council of Orroroo Carrieton, PO Box 3, Orroroo, 5431
- by using Bpay and EFT online transfer, or
- by telephone payment to 08 8658 1260

### **Late Payment of Rates**

The Local Government Act provides that Council imposes an initial fine of 2% on any payment of rates, whether by installment or otherwise, that is received late. A payment that continues to be late is then charged a prescribed interest rate on the expiration of each month that it continues to be late

Should Council refer the debt to a debt collection agency for collection, then any debt collection charges will be recoverable from the ratepayer. When the Council receives a payment in respect of overdue rates Council applies the money received as follows,

- to satisfy any costs awarded in connection with court proceedings to satisfy any interest costs
- payment of any fines imposed, and
- payment of rates, in chronological order, starting with the oldest account first

**Remission and Postponement of Rates**

The Local Government Act permits Council, on the application of a ratepayer, to partially or wholly remit Rates or to postpone Rates, on the basis of hardship. Where a Ratepayer is suffering hardship in paying Rates they are invited to contact the Council to discuss the matter, with all such inquiries being treated confidentially

As part of this Rating Strategy the Council will make available extended payment arrangements by entering into a payment agreement where the payment of Rates will cause a ratepayer demonstrable hardship.

**Recovery of Outstanding Rates**

The Council has adopted a Debtor Management Policy that provides a policy and procedure approach to the recovering of outstanding rates. The policy is based on the forwarding of reminder notices when a rate installment is unpaid, and a further reminder notice after two rate installments remain unpaid. If the rate installments outstanding remain unpaid after the reminder notice payment date then the outstanding amount is referred to Council's debt collection agent for recovery action.

**Sale of Land for Non-Payment of Rates**

The Local Government Act provides that a Council may sell any property where the Rates have been in arrears for three years or more. The Council is required to notify the owner of the land of its intention to sell the land, provide the owner with details of the outstanding amount[s], and advise the owner of its intention to sell the land if payment is not received within one month.



## 15 CONSULTATION

The Public Consultation on the Annual Business Plan and Budget 2017/2018 commenced on **Monday 3<sup>rd</sup> July 2017 and will conclude on Monday 24<sup>th</sup> July 2017 at 5.00pm**, with the following public forums held as part of the process:

- Orroroo Memorial Hall, Orroroo – Wednesday 19<sup>th</sup> July 2017 commencing at 7.00pm

The proposed forum for Carrieton scheduled for Tuesday 18<sup>th</sup> July 2017 was rescheduled to Tuesday 25<sup>th</sup> July 2017, being outside of the formal public consultation period.

The Draft Annual Business Plan and Budget 2017/2018 consultation and submission process was advertised in the Flinders News and in Council's Goyder Line Gazette publication.

### **Copies of the Draft Annual Business Plan and Budget were made available at:**

- Council Office 17 Second Street, Orroroo
- Carrieton General Store, Carrieton
- Council's website

### **Submissions were invited to be made in the following ways:**

- Delivered to the Council Office, 17 Second Street, Orroroo
- Posted to DC of Orroroo Carrieton PO Box 3, Orroroo, SA, 5341
- Emailed to [council@orraroo.sa.gov.au](mailto:council@orraroo.sa.gov.au)

At the conclusion of the public consultation period one submission was received and reported to the ordinary Council meeting held on 26<sup>th</sup> July 2017 for consideration.

## 16 COUNCIL CONTACT

Council can be contacted by:

Mail: PO Box 3, Orroroo SA 5431  
Email: [council@orraroo.sa.gov.au](mailto:council@orraroo.sa.gov.au)  
Phone: 08 8658 1260  
Website: [www.orraroo.sa.gov.au](http://www.orraroo.sa.gov.au)

## 17 ADOPTION OF THE ANNUAL BUSINESS PLAN AND BUDGET

The Council adopted the Annual Business Plan and Budget 2017/2018, along with the Adoption of the Valuations and the Declaration of Rates at the Ordinary Council meeting held on Wednesday 26<sup>th</sup> July 2017.

The following are the resolutions from the Council meeting, being extracted from the meeting minutes.

### 13.4 DRAFT 2017/2018 ANNUAL BUSINESS PLAN AND BUDGET – PUBLIC CONSULTATION

Officer: CEO

Ref:

#### MOTION: (018/0717)

That the report on the Draft Annual Business Plan and Budget 2017/2018 - Public Consultation and the submissions received, be received, noted and acknowledged.

Cr Ford / Cr Parkyn **CARRIED**

### 13.5 ADOPTION OF ANNUAL BUSINESS PLAN 2017/2018

Officer: CEO

Ref:

#### MOTION: (019/0717)

That pursuant to and in accordance with Section 123(6) of the Local Government Act 1999 and Regulation 6 of the Local Government (Financial Management) Regulations 2011, having considered all submissions, the Annual Business Plan 2017/2018 as enclosed at Attachment 20 to the Agenda, with the inclusion of the minor wording changes recommended by the Audit Committee, be adopted.

Cr Chapman / Cr Ford **CARRIED**

### 13.6 ADOPTION OF BUDGET 2017/2018 YEAR

Officer: CEO

Ref:

#### MOTION: (020/0717)

That pursuant to and in accordance with Section 123(7) of the Local Government Act 1999 and Regulation 7 of the Local Government (Financial Management) Regulations 2011 the Budget for the year 2017/2018 as incorporated in the Annual Business Plan and Budget 2017/2018 enclosed at Attachment 21 to the agenda comprising of the following statements be adopted:-

- Budgeted Statement of Comprehensive Income
- Budgeted Balance Sheet
- Budgeted Statement of Equity
- Budgeted Statement of Cashflows

- Budgeted Uniform Presentation of Finances
- Budgeted Financial Sustainability/Financial Performance Measures (Indicators)

Cr Chapman / Cr Byerlee CARRIED

### **13.7 ADOPTION OF VALUATIONS OF LAND FOR THE PURPOSE OF RATING FOR THE 2017/2018 YEAR**

Officer: CEO

Ref:

**MOTION: (021/0717)**

That pursuant to Section 167(2)(a) of the Local Government Act 1999, the Council hereby adopts, for the financial year ending 30 June 2018, the capital valuations made by the Valuer General in respect to land within the Council's area totalling \$193,398,520 of which \$185,709,640 is in respect to the valuation of rateable land.

Cr Byerlee / Cr Goehring CARRIED

### **13.8 DECLARATION OF GENERAL RATE, FIXED CHARGE AND MAXIMUM INCREASE IN GENERAL RATES FOR 2016/2017 YEAR**

Officer: CEO

Ref:

**MOTION: (022/0717)**

**GENERAL RATE**

That Council, having taken into account the general principles of rating in accordance with Section 150 of the Local Government Act 1999, and the requirements of Section 153 (2) the Local Government Act 1999 and pursuant to Section 152 (1)(c) of the Local Government Act 1999, declares that the general rate in respect of rateable land within the council area for the financial year ending 30 June 2018 will be a rate consisting of two components:

- (a) one being the value of the rateable land
- (b) the other being a fixed charge

That pursuant to Section 153 (1)(a) of Local Government Act 1999, the Council determines that for the financial year ending 30 June 2018, a General Rate be declared on all rateable land within its area, based on the capital value of the land of 0.003968 cents in the dollar.

Cr Parkyn / Cr Ford CARRIED

**MOTION: (023/0717)**

**FIXED CHARGE**

That pursuant to Section 152(1)(c)(ii) of the Local Government Act 1999 declare a Fixed Charge of \$252.00 component on each separate piece of rateable land within the Council area for the financial year ending 30 June 2018.

Cr Ramadan / Cr Ford **CARRIED**

**MOTION: (024/0717)**

**MAXIMUM INCREASE IN GENERAL RATES**

That pursuant to section 153(3) of the Local Government Act 1999 the Council resolves not to fix a maximum increase in the general rate to be charged on any rateable land within its area that constitutes the principal place of residence of a principal ratepayer.

Cr Goehring / Cr Ford **CARRIED**

**13.9 DECLARATION OF ANNUAL SERVICE CHARGE – WASTE  
MANAGEMENT COLLECTION 2017/2018 YEAR**

Officer: CEO

Ref:

**MOTION: (025/0717)**

That pursuant to and in accordance with Section 155 of the Local Government Act 1999, the Council imposes an annual Service Charge of \$348.00 based upon the nature and level of usage of the service for the financial year ending 30 June 2018 for the collection of waste and recycling from all properties to which the service is provided or is made available, consisting of a weekly waste collection of 140 litre bins and a fortnightly recycling collection of 240 litre bins.

That consistent with the basis of the annual Service Charge of \$348.00 an additional Service Charge of \$80.00 be imposed for each additional bin collected from the property for which the Waste Management Collection service is provided or is made available for the financial year ending 30 June 2018.

Cr Byerlee / Cr Parkyn **CARRIED**

**13.10 DECLARATION OF SEPARATE RATE – NATURAL RESOURCES  
MANAGEMENT LEVY 2017/2018 YEAR**

Officer: CEO

Ref:

**MOTION: (026/0717)**

That Council, pursuant to and in accordance with Section 154 of the Local Government Act 1999 and Section 95 of the Natural Resources Management Act 2004, declares a separate rate of 0.00018 cents in the dollar to be based on the

**capital value of rateable land within the Council area for the financial year ending 30 June 2018, to recover the amount payable to the Northern and Yorke Natural Resource Management Board.**

**Cr Byerlee / Cr Goehring CARRIED**

### **13.11 DECLARATION OF PAYMENT OF RATES 2017/2018 YEAR**

**Officer: CEO**

**Ref:**

**MOTION: (027/0717)**

**That pursuant to Section 181 of the Local Government Act 1999, all rates payable for the financial year ending 30<sup>th</sup> June 2018, be payable by four equal or approximately equal instalments due for payment on 15<sup>th</sup> September 2017, 15<sup>th</sup> December 2017, 15<sup>th</sup> March 2018 and 15<sup>th</sup> June 2018.**

**Cr Goehring / Cr Ford CARRIED**

## APPENDIX A – EXPLANATION OF UNIFORM PRESENTATION OF FINANCES

(example only for explanation purposes – left blank intentionally)

| UNIFORM PRESENTATION OF FINANCES  | 2017<br>Forecast<br>\$'000 | 2018<br>Budget<br>\$'000 |
|---|----------------------------|--------------------------|
| Income<br><i>less</i> Expenses  |                            |                          |
| <b>Operating Surplus/(Deficit)</b>  | -                          | -                        |
| <b>Less: Net Outlays on Existing Assets</b><br>Capital Expenditure on Renewal/Replacement of Existing Assets<br><i>less</i> Depreciation, Amortisation and Impairment Expenses<br><i>less</i> Proceeds from Sale of Replaced Assets |                            |                          |
| <b>Net Outlays on Existing Assets</b>   | -                          | -                        |
| <b>Less: Net Outlays on New and Upgraded Assets</b><br>Capital Expenditure on New/Upgraded Assets<br><i>less</i> Amounts received specifically for New/Upgraded Assets<br><i>less</i> Proceeds from Sale of Surplus Assets          |                            |                          |
| <b>Net Outlays on New and Upgraded Assets</b>   | -                          | -                        |
| <b>Net Lending/(Borrowing) for Financial Year</b>   | -                          | -                        |

### Explanation/Examples of Components of Uniform Presentation of Finances

*Operating Revenue and Expenditure:* Represent the totals from the relevant lines of the Statement of Comprehensive Income (operating statement) for the year being reported on.

*Capital Expenditure on renewal and replacement of Existing Assets:* e.g. Roads reseals, replacement tractor, building renovations, replacement computer hardware.

*Proceeds from sale of replaced assets:* e.g. trade in value of a tractor or motor vehicle being replaced.

*Capital Expenditure on New and Upgraded Assets:* e.g. constructing a new building, constructing a new catchment pond, purchasing a piece of machinery that was not previously on hand.

*Amounts specifically for new or upgraded Assets:* e.g. Capital grants to partly fund a new CWMS, funds received to build new footpaths that did not previously exist.

*Proceeds from Sale of Surplus Assets:* Proceeds from the sale of a council building that was no longer required, sale of surplus land.

## **New/Upgraded vs Renewal/Replacement of Assets**

The following definitions have been obtained from the South Australian Local Government Model Financial Statements (see <http://www.lga.sa.gov.au/site/page.cfm?u=769#e4291> ).

A *new asset* is additional to Council's previous asset complement (e.g. roads constructed as part of a Council-owned subdivision are new assets. Similarly laying footpaths in areas where they did not previously exist are also new assets).

An *upgraded asset* replaces a previously existing asset with enhanced capability or functionality.

*Renewal or replacement* of an asset occurs where a previously existing asset is replaced without enhancement of the service capability except where this is incidental and unavoidable.

It is possible for capital expenditure to be a *combination of renewal as well as upgrade*. This is particularly prevalent in this Council region due to the increased volume of B-double traffic experienced in recent times. This has required existing roads to be rebuilt to higher standards (e.g. the replacement of a road that was initially was a 6 metre wide sheeted surface with an 8 metre width sheeted surface can be considered part replacement and part upgrade).

The important point to understand is that if Council is not able to replace its existing assets in a timely manner then new assets should not be built unless essential. By building new assets Council is effectively building new liabilities as the assets usually don't generate revenue (e.g. roads), cannot be sold, and will need to be maintained and eventually replaced.

## APPENDIX B - STATUTORY STATEMENTS

| STATEMENT OF COMPREHENSIVE INCOME                              | Forecast 2017 | Budget 2018  | Variance     |
|--|---------------|--------------|--------------|
|  | \$,000        | \$,000       | \$,000       |
| <b>INCOME</b>  |               |              |              |
| Rates  | 1,027         | 1,103        | 76           |
| Statutory Charges  | 9             | 10           | 1            |
| User Charges   | 259           | 236          | (22)         |
| Grants & Subsidies   | 1,405         | 1,422        | 17           |
| Investment Income  | 17            | 20           | 3            |
| Reimbursements   | 73            | 65           | (7)          |
| Other Revenues   | 1             | 1            | 0            |
| <b>Total Operating Income</b>                                  | <b>2,791</b>  | <b>2,858</b> | <b>67</b>    |
| <b>EXPENDITURE</b>   |               |              |              |
| Employee Costs   | 856           | 794          | (62)         |
| Materials, Contracts & Other Expenses                          | 1,258         | 1,143        | (115)        |
| Depreciation   | 980           | 980          | 0            |
| Finance Charge   | 37            | 26           | (10)         |
| <b>Total Operating Expenditure</b>                             | <b>3,131</b>  | <b>2,943</b> | <b>(188)</b> |
| <b>OPERATING SURPLUS/(DEFICIT)</b>                             | <b>(340)</b>  | <b>(85)</b>  | <b>255</b>   |
| Gain/Loss on disposal & fair value adjustments                 | 50            | 0            | (50)         |
| Capital and Abnormal Grant Funding                             | 239           | 717          | 478          |
| Physical resources received free of charge                     | 0             | 0            | 0            |
| <b>NET SURPLUS / (DEFICIT) transferred to Equity Statement</b> | <b>(51)</b>   | <b>632</b>   | <b>683</b>   |

Note: The Abnormal Operating Grants received for the 2017/2018 year reflects the additional Roads to Recovery Grant funding allocated to Council, the Supplementary Road Funding and includes Special Local Roads Funding. The additional funds received is removed from the calculation of the Operating Surplus / (Deficit) to ensure that Council's baseline financial position is reported and understood, and not artificially inflated.



| <b>BALANCE SHEET</b>                        | <b>Forecast<br/>2017</b> | <b>Budget<br/>2018</b> | <b>Variance</b> |
|---|--------------------------|------------------------|-----------------|
|   | <b>\$,000</b>            | <b>\$,000</b>          | <b>\$,000</b>   |
| <b>ASSETS</b>                               |                          |                        |                 |
| <b>CURRENT ASSETS</b>                       |                          |                        |                 |
| Cash & Cash Equivalents                     | 953                      | 833                    | (120)           |
| Trade & Other Receivables                   | 109                      | 109                    | 0               |
| Inventories                                 | 10                       | 10                     | 0               |
| <b>Total Current Assets</b>                 | <b>1,072</b>             | <b>952</b>             | <b>(120)</b>    |
|   |                          |                        |                 |
| <b>NON-CURRENT ASSETS</b>                   |                          |                        |                 |
| Financial Assets                            | 38                       | 38                     | 0               |
| Infrastructure, Property, Plant & Equipment | 31,674                   | 32,278                 | 604             |
| Other                                       | 0                        | 0                      | 0               |
| <b>Total Non-Current Assets</b>             | <b>31,712</b>            | <b>32,316</b>          | <b>604</b>      |
|   |                          |                        |                 |
| <b>TOTAL ASSETS</b>                         | <b>32,784</b>            | <b>33,268</b>          | <b>484</b>      |
|   |                          |                        |                 |
| <b>LIABILITIES</b>                          |                          |                        |                 |
| <b>CURRENT LIABILITIES</b>                  |                          |                        |                 |
| Trade & Other Payables                      | 130                      | 130                    | 0               |
| Borrowings                                  | 148                      | 88                     | (61)            |
| Short Term Provisions                       | 517                      | 517                    | 0               |
| <b>Total Current Liabilities</b>            | <b>795</b>               | <b>735</b>             | <b>(61)</b>     |
|   |                          |                        |                 |
| <b>NON-CURRENT LIABILITIES</b>              |                          |                        |                 |
| Long Term Borrowings                        | 292                      | 204                    | (88)            |
| Long Term Provisions                        | 12                       | 12                     | 0               |
| <b>Total Non-Current Liabilities</b>        | <b>304</b>               | <b>216</b>             | <b>(88)</b>     |
| <b>TOTAL LIABILITIES</b>                    | <b>1,099</b>             | <b>951</b>             | <b>(148)</b>    |
|   |                          |                        |                 |
| <b>NET ASSETS</b>                           | <b>31,685</b>            | <b>32,317</b>          | <b>633</b>      |
|   |                          |                        |                 |
| <b>EQUITY</b>                               |                          |                        |                 |
| Accumulated Surplus                         | 1,283                    | 1,915                  | 632             |
| Asset Revaluation Reserve                   | 30,402                   | 30,402                 | 0               |
| Other Reserves                              | 0                        | 0                      | 0               |
| <b>TOTAL EQUITY</b>                         | <b>31,685</b>            | <b>32,317</b>          | <b>632</b>      |

| <b>STATEMENT OF CASH FLOWS</b>  | <b>Forecast<br/>2017</b> | <b>Budget<br/>2018</b> |
|---|--------------------------|------------------------|
|   | <b>\$,000</b>            | <b>\$,000</b>          |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES</b>                           |                          |                        |
| <b>Receipts</b>   |                          |                        |
| Operating Receipts  | 3,013                    | 3,140                  |
| Investment Receipts   | 17                       | 20                     |
| <b>Payments</b>   |                          |                        |
| Operating Payments to Suppliers & Employees                           | 1,976                    | 1,937                  |
| Finance Payments  | 37                       | 26                     |
| <b>Net Cash provided by (or used in) Operating Activities</b>         | <b>1,017</b>             | <b>1,197</b>           |
|   |                          |                        |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES</b>                           |                          |                        |
| <b>Receipts</b>   |                          |                        |
| Grants specifically for asset renewal                                 | 0                        | 415                    |
| Sale of replaced Assets   | 50                       | 145                    |
| <b>Payments</b>   |                          |                        |
| Expenditure on renewal/replaced assets                                | 1,057                    | 1,113                  |
| Expenditure on new/upgraded assets                                    | 0                        | 616                    |
| <b>Net cash provided by (used in) Investing Activities</b>            | <b>(1,007)</b>           | <b>(1,169)</b>         |
|   |                          |                        |
| <b>CASH FLOWS FROM FINANCING ACTIVITIES</b>                           |                          |                        |
| <b>Payments</b>   |                          |                        |
| Repayment of Borrowings   | 139                      | 148                    |
| <b>Net Cash Provided by (Used in ) Financing Activities</b>           | <b>(139)</b>             | <b>(148)</b>           |
|   |                          |                        |
| Net Increase / Decrease in Cash                                       | (129)                    | (120)                  |
| Cash and Cash Equivalents at start of reporting period                | 1,082                    | 953                    |
| <b>Cash &amp; Cash Equivalents at the end of the reporting period</b> | <b>953</b>               | <b>833</b>             |

| <b>STATEMENT OF EQUITY</b>                        | <b>Forecast<br/>2017</b> | <b>Budget<br/>2018</b> |
|---|--------------------------|------------------------|
|   | <b>\$,000</b>            | <b>\$,000</b>          |
| <b>ACCUMULATED SURPLUS</b>                        |                          |                        |
| Balance at end of previous reporting period       | 1,334                    | 1,283                  |
| Net Result for Year                               | (51)                     | 632                    |
| Transfer from Reserves                            | 0                        | 0                      |
| Transfer to Other Reserves                        | 0                        | 0                      |
| Balance at end of period                          | <b>1,283</b>             | <b>1,915</b>           |
|   |                          |                        |
| <b>ASSET REVALUATION RESERVE</b>                  |                          |                        |
| Balance at end of previous reporting period       | 30,402                   | 30,402                 |
| Gain on Revaluation of Property Plant & Equipment | 0                        | 0                      |
| Balance at end of period                          | <b>30,402</b>            | <b>30,402</b>          |
|   |                          |                        |
| <b>TOTAL EQUITY AT END OF REPORTING PERIOD</b>    | <b>31,685</b>            | <b>32,317</b>          |

**APPENDIX C – SUMMARY OF INCOME AND EXPENDITURE BY FUNCTION**

| <b>SUMMARY OF INCOME AND EXPENDITURE BY FUNCTION</b> | <b>Budget<br/>2016 / 2017</b> | <b>Forecast<br/>30/6/2017</b> | <b>Budget<br/>2017/2018</b> |
|--|-------------------------------|-------------------------------|-----------------------------|
| <b>Income</b>  |                               |                               |                             |
| Council Administration                               | 1,906,000                     | 1,931,693                     | 2,028,862                   |
| Community Services                                   | 31,600                        | 43,635                        | 32,388                      |
| Culture  | 500                           | 1,665                         | 824                         |
| Economic Development                                 | 0                             | 444                           | 0                           |
| Environment  | 157,016                       | 158,992                       | 153,815                     |
| Recreation   | 27,375                        | 10,898                        | 18,500                      |
| Regulatory Services                                  | 12,050                        | 10,740                        | 10,100                      |
| Transport  | 668,562                       | 668,173                       | 734,678                     |
| Business Activities                                  | 93,000                        | 145,848                       | 151,500                     |
| Plant Hire & Depot                                   | 20,000                        | 35,516                        | 29,667                      |
| <b>Total Income</b>                                  | <b>2,916,103</b>              | <b>3,007,604</b>              | <b>3,160,334</b>            |
| <b>Expenditure</b>                                   |                               |                               |                             |
| Council Administration                               | 1,086,623                     | 1,005,788                     | 1,011,339                   |
| Community Services                                   | 103,442                       | 105,859                       | 122,178                     |
| Culture  | 49,530                        | 62,669                        | 58,910                      |
| Economic Development                                 | 22,662                        | 16,835                        | 23,163                      |
| Environment  | 158,575                       | 151,478                       | 164,924                     |
| Recreation   | 235,300                       | 219,203                       | 305,379                     |
| Regulatory Services                                  | 50,788                        | 49,810                        | 53,494                      |
| Transport  | 122,600                       | 275,020                       | 185,700                     |
| Business Activities                                  | 51,550                        | 75,184                        | 74,850                      |
| Plant Equipment & Machinery                          | 0                             | (64,021)                      | (123,535)                   |
| Depot and Indirect Expenditure                       | 176,013                       | 213,508                       | 86,278                      |
| <b>Total Expenditure</b>                             | <b>2,057,083</b>              | <b>2,111,333</b>              | <b>1,962,681</b>            |
| <b>Capital Expenditure</b>                           |                               |                               |                             |
| Council Administration                               | 3,500                         | 2,457                         | 11,700                      |
| Culture  | 6,800                         | 18,949                        | 40,000                      |
| Recreation   | 89,500                        | 88,901                        | 0                           |
| Transport  | 768,100                       | 710,693                       | 1,146,556                   |
| Plant and Machinery                                  | 200,000                       | 181,903                       | 510,000                     |
| Business Activities                                  | 0                             | 0                             | 20,550                      |
| <b>Total Capital Expenditure</b>                     | <b>1,067,900</b>              | <b>1,002,903</b>              | <b>1,728,806</b>            |
| <b>Liabilities</b>                                   |                               |                               |                             |
| Loan Principal                                       | 138,919                       | 138,920                       | 148,170                     |
| Leave LSL Liability Payout                           | 135,000                       | 98,386                        | 0                           |
| <b>Total Liabilities</b>                             | <b>273,919</b>                | <b>237,306</b>                | <b>148,170</b>              |
| <b>Capital Income</b>                                |                               |                               |                             |
| Sale of Assets                                       | 50,000                        | 1,364                         | 145,000                     |
| SLR Grant – Price Maurice Rd                         | 0                             | 0                             | 414,920                     |
| <b>Total Capital Income</b>                          | <b>50,000</b>                 | <b>1,364</b>                  | <b>559,920</b>              |
| <b>Net Result</b>                                    | <b>(432,799)</b>              | <b>(342,574)</b>              | <b>(119,403)</b>            |

## Appendix D – Achievements 2016/2017

The following is a list of major and significant achievements during the 2016/2017 Year that is reported against the adopted Projects and Strategies with reported outcomes.

### Governance, Administration and Compliance

- Action:** Finalise 5 year Strategic and Community Plan
- Outcome:** Draft Strategic and Community Plan 2017 – 2022 finalised for consultation in July 2017
- Action:** Completion of Business Continuity Plan
- Outcome:** Plan completed in March 2017
- Action:** Complete elector representation review as required under the Local Government Act 1999
- Outcome:** Review process completed with final report prepared for adoption at the July 2017 Council meeting
- Action:** Continued review of Council policies to ensure legislative compliance
- Outcome:** Policies continually reviewed during the year
- Action:** Review all leases and licenses over Council land and implement new documentation
- Outcome:** Lease and License negotiations completed with final documentation prepared for signing in July/August 2017

### Financial and Asset Management

- Action:** Finalise 10 year Long Term Financial Management Plan and Asset Management Plan, to ensure long term financial sustainability
- Outcome:** Plan has been completed for consultation in July 2017 and integrated in the Strategic and Community Plan and Annual Business Plan
- Action:** Review all Council buildings and categorize to determine priority for replacement, maintenance, insurance and identify surplus buildings for sale
- Outcome:** Full review completed in May 2017, with maintenance and upgrades incorporated in the Asset Management Plan.
- Action:** Continued collection of outstanding rate debtors with the sale of land for non payment of rates
- Outcome:** Properties to be sold for Non Payment of Rates have been identified with sale process to commence in August 2017
- Action:** Continued review of all operations to explore efficiencies and savings, to include exploring shared service arrangements and other models for the efficient and cost effective delivery of services
- Outcome:** Review process is continuing
- Action:** Finalise the development of the internal control systems to ensure compliance with accounting principles and Auditor requirements
- Outcome:** Internal controls have been reviewed in accordance with Auditors recommendations and systems implemented
- Action:** Finalise review and development of financial management policies, procedures and systems
- Outcome:** Policies and systems are continuing to be reviewed

## Infrastructure and Services

**Action:** Continued review of standards and service levels for the efficient, effective and sustainable delivery of all Council's services and management of assets

**Outcome:** The service levels have been reviewed for the maintenance of assets with the service delivery standards developed. General services review is being finalized.

**Action:** Develop 5 year capital works program for road re-sheeting and footpaths

**Outcome:** Program has been developed and will be reviewed and updated annually

## Operating Projects – Status

The following summarises the status of the operating projects

| Project  | Description  | Status                     |
|--|--|----------------------------|
| <b>Governance, Administration and Compliance</b> |  |                            |
| Community Plan and Strategic Management Plan     | Final completion of Plan with budget to cover consultation costs   | Completed for consultation |
| Business Continuity Plan                         | Completion of the Plan to satisfy the requirements of the Insurers. Continuing Project   | Completed                  |
| Land and Buildings Valuations                    | Completion of the Project to include revaluation of identified buildings for insurance purposes  | Completed                  |
| Sale of Land for Non Payment of Rates            | Process to issue notices under Section 184 of the Local Government Act for the Sale of Land for Non Payment of Rates   | Ongoing                    |
| <b>Financial and Asset Management</b>            |  |                            |
| Orroroo Town Hall and Toilets                    | Maintenance of Buildings as per identified maintenance schedule  | Completed                  |
| <b>Environment and Heritage</b>                  |  |                            |
| Waste Management Study                           | Review the current operations of Waste Management to include all collections, recycling practices, landfill operations and make recommendations for future operations with the aim of reducing costs and risk                  | Completed                  |
| Waste Water Disposal Study Project               | Continuation of the Waste Water Project that is based on successful grant funding  | Ongoing                    |
| <b>Community, Recreation and Social</b>          |  |                            |
| Carrieton Town Entrance Wall                     | Contribution towards the completion of the Town Entrance Wall project to cover cost of foundation and lighting   | Ongoing                    |
| <b>Regulatory Services</b>                       |  |                            |
| Crown Land Development Concepts - Orroroo        | Prepare development concepts for the development of Crown Land zoned for Residential purposes adjacent to Orroroo that includes retirement and aged care living for indigenous people as part of the Native Title negotiations | Completed                  |
| <b>Infrastructure and Services</b>               |  |                            |
| Heavy Vehicle Bypass Concept Designs             | Preparation of design concepts for the upgrade of the existing bypass route and defined alternative route for final public consultation. Design to include full costing and land tenure searches                               | Ongoing                    |

## Capital Works – Road Re-Sheeting

The following Road Re-Sheeting Projects have been completed during the year:

| Project   | Description  | Status  |
|---|--|---|
| Council Chambers Chairs                                 | Replace current meeting chairs in Council chambers   | Completed   |
| Orroroo Memorial Hall – Switch Board Upgrade            | Replace electrical switch board located at the hall stage to comply with standards   | Completed   |
| Orroroo Oval Irrigation Controller                      | Replace irrigation system controller to improve water efficiency and effectiveness   | Completed   |
| Orroroo Swimming Pool Filtration Upgrade and Shade Sail | To replace and upgrade the filtration system and connection pipe infrastructure to the pool, and replace the existing shade sail over the children’s wading pool   | Completed   |
| Fifth Street Footpath                                   | Construct new footpath from Second Street to Community Home  | Completed   |
| Road Re-Sheeting Program                                | Paratoo Road<br>Treehaven Road<br>Almerta Road<br>Bartatta Road<br>Tyeka Road<br>Mount James Road<br>Paratoo North Road<br>Johnburg Road (Belton)<br>Wilmington Road<br>Booloroo Springs Road<br>O’Dea Road<br>Johnburgh Road<br>Bullyacre Road<br>Morchar (Hammond) Road<br>Kilmore Road<br>Morchar Road (Shephards)<br>Minburra Road | Completed<br>Completed<br>Completed<br>Completed<br>Completed<br>Completed<br>Completed<br>Completed<br>Completed<br>Part Completed<br>Part Completed<br>Deferred<br>Deferred<br>Deferred<br>Deferred<br>Deferred |
| Plant and Machinery Purchases                           | Skid Steer Loader<br>Utes (Multipurpose and Tray Top)  | Completed<br>Completed  |